State of Kansas

Business Analysis Fundamentals

COURSE DESCRIPTION

This two-day course will provide foundational skills in business analysis. Students will learn the basic roles of stakeholders and how to gather real requirements from each stakeholder; allow requirements gathering to influence the business case; and use communication techniques to strengthen stakeholder relationships throughout the entire project process. The course aligns with *A Guide to Business Analysis Body of Knowledge (BABOK®)*, 3rd edition. Students will use discussion, cases, and group activities to facilitate the course.

OBJECTIVES

• Review an overview of business analysis

- Discuss the history of business analysis
- o Show the Business Analysis Overview Process
- List BABOK®'s knowledge areas
- o Define key terms used in business analysis
- o Examine the Business Analysis approach
- Define the business analyst role
- o Define business analyst competencies
- Examine the Business Analysis tiers

• Analyze the Requirements

- o Examine requirements elicitation
- Explain the Feasibility Study
- Examine product and project scope

Uncover and Analyze Needs

- o Compare Needs and Requirements
- o Design a Root Cause Analysis
- o Create the Business Case
- o Manage and Enforce the Scope
- o Define the Scope

• Validate and Verify Solutions

- o Define and detail solution assessment and validation
- o Discuss validation techniques
- Discover techniques for managing requirements traceability

• Create a Business Analysis Plan

Examine the Business Analysis Planning Process

Identify stakeholders and their roles

- o List requirements interview questions
- o Define active listening

Define and Manage Requirements

- o Compare Functional and Supplemental requirements
- o Examine types of requirements
- o Define and detail requirements management
- Review guidelines for writing requirements

Examine Project Life Cycle Models

Define and model approaches including waterfall, vee, agile, rad, legacy, prototype, evolutionary, and spiral

Create Tools for Use

- Examine the Zachman Framework for Understanding Organizations
- Summarize Business Drivers

• Choose the Right Analysis Techniques

- o Analyze models for requirement analysis
- Discuss estimation techniques

Moving from Planning to Implementation

- o Prepare requirements package
- o Examining transitioning

• Examine Communications in Business Analysis

- Discover the Business Analyst's role
- o Examine Business Analysis in an Agile methodology

Class Dates/Cost/Location

<u>CLASS DATES</u>
September 7-8, 2017

PDU's ^{1,2}
14

COST

\$245 per participant*

TIME

8:30 a.m. - 4:30 p.m. Topeka

Course Registration

The link to the class registration form can be found at: http://oits.ks.gov/kito/epmo/kito-project-management-training.

The form can be filled in online and emailed to KITO@ks.gov.

Cancellation Policy

Cancellations up to twenty (20) business days prior to the class date -100% refund Cancellations less than twenty (20) business days prior to the class date - no refund

¹The Mathis Group, Inc. is a Project Management Institute (PMI) Registered Global Educational Provider. This course provides PMI Professional Development Unit's (PDU's).

²PMI's Talent Triangle Breakdown: Technical – 14.00

^{*2.5%} administrative fee included